

Maine (2003): State of Maine 2003

## Section 1 > Introduction

### Purpose

This document will serve as the first update of the original State Homeland Security Strategy (SHSS) for the State of Maine. The purpose of this strategy is to identify a strategic direction for enhancing regional capability and capacity to prevent and reduce the vulnerability of Maine from WMD/terrorism incidents. This is an exceedingly complex mission that requires coordination, cooperation and focused effort from the entire region's citizens, local, state, and federal government, as well as the private and non-profit sectors.

The original strategy was developed based upon the results of the State of Maine assessment completed by the Maine Emergency Management Agency (MEMA) and designated state jurisdictions from July to December 2003. The assessment included a comprehensive risk, capabilities, and needs assessment. The results of the assessment provided an insight into the requirements of the region.

This update of the SHSS was completed by the MEMA staff and partner agencies in October 2005. The updated strategy reflects progress made to date on implementing the original SHSS as well as future goals and objectives yet to be achieved in Maine to ensure all-hazard preparedness.

The State of Maine will apply the resources available from the Department of Homeland Security (DHS) through the Office for Domestic Preparedness (ODP) to address unique planning, equipment, training, and exercise needs to assist in building an enhanced and sustainable capacity to prevent, protect against, respond to and recover from threats or acts of terrorism as well as natural disaster events.

### Vision

Maine promotes and protects a way of life that is free from the fear and intimidation of terrorism. If disasters occur, Maine is prepared to provide immediate and effective response and recovery.

Our citizens and public officials are engaged, educated, trained and equipped to secure the health and safety of our communities. Maine's government has a responsibility to ensure the safety and welfare of Maine citizens in all kinds of emergency events, from natural disasters to terrorism.

Maine as a community shares information and intelligence, develops plans, coordinates resources and communicates at all levels. Maine citizens know their roles and the critical part they play in defending against all hazards.

Our Homeland Security efforts are effective, sustainable and minimally intrusive. These efforts respect our human, legal and constitutional rights.

We join the national and international community to prevent and combat terrorism and secure our national homelands.

### Focus

1. Maine will continue to stress the importance of an "all-hazards" approach to WMD/terrorism preparedness and response capabilities.
2. The State and its jurisdictions will maintain an emphasis on incident command and unified command structure.
3. As the designated State Homeland Security coordinating agency, MEMA will focus resources to allow local jurisdictions to protect responders and save lives until additional mutual aid, state, or federal aid arrives.
4. MEMA will continue its ongoing efforts to enhance capabilities through planning, training, and exercises that include all first responder disciplines.

### Coordination

Maine's Governor designated the director of the Maine Emergency Management Agency (MEMA) as the

Maine (2003): State of Maine 2003

### Coordination

state point of contact and administering agency for Homeland Security in the state.

MEMA serves as the primary coordinator of Homeland Security activities and clearinghouse of information for Maine, and facilitates cooperation between all Federal, State, and Local partners which play a role in the prevention, response, and recovery from terrorism events in the state.

MEMA has organized and coordinates several working groups of various participating agencies in order to implement the SHSS. The groups are made up of individuals from all first responder disciplines, as well as from all levels of government, including Federal, State, County, Local, and Tribal entities which operate within the State of Maine.

### Effort

The working groups outlined above include representatives from Law Enforcement, Emergency Medical Services, Emergency Management Agencies, Fire Service, Hazardous Materials Teams, Public Works, Governmental Administrative, Health Care, and Public Health disciplines.

Participants from each discipline serve as subject matter experts in their area of expertise and provide ideas on what specific needs would exist based on Maine's planning factors for CBRNE and natural disaster scenarios.

MEMA coordinates the Maine Emergency Response Team (ERT) and Disaster Response Team (DRT) for incident response and recovery efforts.

For day to day operations and long term planning, Maine relies on the Governor's Homeland Security Advisory Council (HSAC) and two separate Homeland Security Grant Review Committees (one for projects under the State 20% share and one for County/Local 80% share projects) to review and approve projects that appropriately and efficiently meet the goals of the SHSS.

### Description of Jurisdictions

The State of Maine has 21 state jurisdictions that are comprised by 16 Counties and 5 major metropolitan areas.

Each Jurisdiction performed an individual assessment that developed their capabilities and needs at the jurisdiction level. All populated portions of the state and municipal agencies within each state jurisdiction were given an opportunity to participate in the assessment process.

Based on the assessment data and various working group meetings, Maine filed its original SHSS in 2003. This update was completed by Maine Emergency Management Agency staff with input from selected stakeholders to reflect progress and new initiatives since 2003.

### Description of Regions

Maine's original SHSS was based on 16 Counties and 5 major metropolitan areas.

MEMA still relies on it's County Emergency Management Agencies and EMA Directors and partners in the Metro areas for Homeland Security planning and execution of the SHSS.

MEMA has taken steps to regionalize planning, training, and exercise efforts through the establishment of 6 Incident Management Action Teams (IMATs) which encompass all areas of the State. Realizing that Homeland Security funding is increasingly limited, the IMAT regions are an attempt to foster regionalized training and exercise opportunities among established mutual aid partners. In an actual disaster event, the IMAT teams will be a familiar resource that has trained and exercised together and better able to function as a true regional response entity.

Maine (2003): State of Maine 2003

Section 2 > Goals, Objectives, and Implementation Steps

Goal:	<p><b>GOAL 1: (Prevention)</b>            Ensure that the state of Maine is fully capable of preventing a terrorist event while working to reduce the State's vulnerability to such events.</p>
Objective:	<p><b>National Priority:</b> Strengthen Information Sharing and Collaboration Capabilities  <b>Intelligence:</b> establish a State Intelligence Fusion Center to receive, analyze, disseminate and respond to terrorist-related intelligence which pertains to Maine</p>
Steps:	<p>Co-locate with Maine State Police and selected Federal partners to create single point for all intelligence assets (Target Date: August 2004)</p> <p>Launch statewide effort to promote involvement and investment in Fusion Center, reaching out to Federal, State, County, Local and Tribal partners as potential stakeholders/customers (Target Date: January 2006)</p>
Objective:	<p><b>National Priority:</b> Strengthen Information Sharing and Collaboration Capabilities  <b>Intelligence:</b> improve coordination between local, state, and federal agencies as well as mutual agreements with New England States and bordering Canadian Provinces.</p>
Steps:	<p>MEMA and the Maine State Police are currently establishing the Maine Intelligence Analysis Center (MIAC). MIAC will be the focal point of intelligence gathering and analysis in Maine producing an intelligence product that will be shared with Federal, State, and Local partners            MIAC will work closely with the FBI's newly established Joint Terrorism Task Force (JTTF) located in Portland, Maine to ensure information and intelligence is shared across all levels.</p>
Objective:	<p><b>National Priority:</b> Strengthen Information Sharing and Collaboration Capabilities  <b>Intelligence:</b> identify and purchase equipment necessary to establish an Intelligence Fusion Center where all intelligence capabilities currently within MEMA and the Maine State Police would be co-located</p>
Steps:	<p>Complete relocation of MEMA and Maine State Police to single venue and outfit with proper security and interoperable communications equipment (Target Date; August 2004)</p>
Objective:	<p><b>National Priority:</b> Strengthen Information Sharing and Collaboration Capabilities  <b>Intelligence:</b> train and educate members of the Maine State Police Intelligence section and other law enforcement agencies statewide in relevant intelligence gathering, analysis, and dissemination.</p>
Steps:	<p>MEMA is coordinating with the Maine Criminal Justice Academy and Maine Chiefs of Police to provide continuous WMD/ terrorism training to law enforcement officers at all levels (Target Date: March 2006).</p>
Objective:	<p><b>National Priority:</b> Strengthen Information Sharing and Collaboration Capabilities  <b>Intelligence:</b> engage State and Local intelligence gathering assets in exercises to test and keep current their skills necessary to detect and intercept terrorist plots.</p>
Steps:	<p>MEMA and the Maine State Police will cooperate to include intelligence functions in any planned exercises to maintain preparedness and improve skill levels. (Target Date: ongoing)</p>
Objective:	<p><b>National Priority:</b> Implement the Interim National Infrastructure Protection Plan  <b>Ports and Critical Infrastructure:</b> identification and hardening of targets vulnerable to terrorist attacks</p>

Maine (2003): State of Maine 2003

---

## Implement the Interim National Infrastructure Protection Plan

### Steps:

Work with Coast Guard and Federal partners, Maine National Guard, Maine State Law Enforcement and County/local agencies to develop and refine comprehensive listings of potential targets and critical infrastructure. (Target Date: April 2004)  
Undertake broad systematic review of critical infrastructure using a modified version of the system developed by New Brunswick, Canada, public safety officials.

### Objective:

**National Priority:** Expanded Regional Collaboration  
**Ports and Critical Infrastructure:** develop contacts and partnerships with administrative agencies responsible for operations and safety measures at port facilities and critical infrastructure sites

### Steps:

MEMA will compile and maintain contact lists for sites, as well as disseminate relevant contact information to appropriate stakeholders (Target Date: August 2004)  
Undertake broad systematic review of critical infrastructure using a modified version of the system developed by New Brunswick, Canada, public safety officials.

### Objective:

**National Priority:** Implement the Interim National Infrastructure Protection Plan  
**Ports and Critical Infrastructure:** identify and purchase surveillance and physical security equipment to harden targets

### Steps:

Meet the unmet needs of State Law Enforcement Agencies for waterfront patrol and security enhancement.  
Continue to make purchases at the State, County, and Local levels to improve security and preparedness for terrorist incidents at critical infrastructure sites (Target Date: March 2006)  
Leverage funding from the Buffer Zone Protection Program (BZPP) to improve physical security at waterfront infrastructure sites.

### Objective:

**National Priority:** Implement the National Incident Management System and National Response Plan  
**Ports and Critical Infrastructure:** provide training for public and private agencies responsible for security and response at critical infrastructure facilities

### Steps:

MEMA will work in partnership with the Maine Criminal Justice Academy, Maine Chiefs of Police Association, and other relevant entities able to provide training to educate first responders with necessary information and skills to ensure site security (Target Date: March 2006)

### Objective:

**National Priority:** Implement the National Incident Management System and National Response Plan  
**Ports and Critical Infrastructure:** conduct series of exercises designed to test the abilities of security and response assets to control the scene of an incident occurring at a port facility or critical infrastructure site.

### Steps:

MEMA's exercise staff will work in conjunction with County and Local emergency management and first responder assets as well as private facility owners as necessary to plan and execute drills to test preparedness for WMD/terrorism related events.

### Objective:

**National Priority:** Strengthen CBRNE Detection, Response and Decontamination Capabilities  
**Agriculture:** develop a State-level agricultural response team that will improve Maine's ability to prepare, respond, and recover from agricultural bioterrorism events

### Steps:

Cooperation between MEMA and Maine Department of Agriculture to identify resources and potential team members. (Target Date: April 2004)

Maine (2003): State of Maine 2003

---

## Strengthen CBRNE Detection, Response and Decontamination Capabilities

- Steps:**
- Maine Department of Agriculture Divisions (Animal Health, Plant Health, Food Safety) have updated emergency response plans, established an Incident Management Team, and delivered Incident Command System training to staff.
- Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
Agriculture: recruit appropriate veterinary and plant pathology experts to become members of a State-level agricultural bioterrorism response and recovery team.
- Steps:**
- MEMA and the Maine Department of Agriculture will assemble a team of qualified plant and animal experts to participate in Agricultural Response Team training and exercising and to respond to potential agricultural bioterror incidents. (Target Date: August 2004)
- Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
Agriculture: identify and purchase surveillance and detection, quarantine, decontamination, and recovery equipment necessary to operate a State-level Agricultural Bioterrorism Response Team.
- Steps:**
- MEMA will work with the Maine Department of Agriculture to make purchases of equipment in relation to the formation of a new agricultural response asset for the State (Target Date: December 2004)
- Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
Agriculture: provide appropriate training to members of State-level Agricultural Bioterrorism Response Team to ensure adequate skills for preparedness, response and recovery from agricultural disaster events.
- Steps:**
- MEMA will work with the Maine Department of Agriculture to provide the necessary training to Agriculture Response Team members by incorporating their training with existing HazMat/WMD training programs as well as augmenting this training with agriculture-specific courses (Target Date: March 2006)  
The Maine Department of Agriculture has delivered ICS-100 level training to over 50 employees from the Plant Health, Animal Health, and Food Safety divisions.
- Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
Agriculture: engage the Agricultural Response Team in exercises aimed at testing and improving their ability to detect, prevent, respond and recover from bioterrorism incidents targeting crops and livestock populations
- Steps:**
- MEMA will work with the Maine Department of Agriculture to design a series of exercises to be conducted in conjunction with Agricultural Response Team training in order to develop and improve overall team capabilities. (Target Date: ongoing)  
The Department hosted Equinox 2005, a table top exercise to test its Foot and Mouth Disease emergency response plan in concert with the US Department of Agriculture, Vermont, New Hampshire, and Maritime Canadian health officials.
- Objective:** National Priority: Expanded Regional Collaboration  
Schools: define participating schools and steps that can be taken to reduce vulnerabilities
- Steps:**
- Cooperation between MEMA and Maine Department of Education to identify schools and increase awareness and preparedness for terrorist incidents. (Target Date: March 2004)
- Objective:** National Priority: Expanded Regional Collaboration  
Schools: designate officials within School Administrative Districts and School Unions that will be responsible for planning and implementing improved security and preparedness measures with respect to terrorist threats
- Steps:**
- MEMA will coordinate with the Maine Department of Education to identify and educate appropriate school officials to facilitate their participation in terrorism preparedness related activities. (Target Date: April 2004)

Maine (2003): State of Maine 2003

---

## Expanded Regional Collaboration

- Steps:**
- MEMA planners have made efforts to protect Maine schools, including hosting a School Security conference in conjunction with the Maine Department of Education and the Maine School Management Association.
- Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan  
Schools: identify and purchase security enhancement and target hardening equipment to improve physical security in school buildings and campuses
- Steps:**
- MEMA will work with local communities to install proper equipment necessary to strengthen security measures in schools and provide deterrence to potential terrorist threats. (Target Date: March 2006)
- Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
Schools: train and educate teachers, school administrators, and support personnel to increase awareness of terrorism activities and preparedness for disaster events.
- Steps:**
- MEMA will work with the Maine Department of Education to conduct a statewide Homeland Security and Terrorism conference to raise awareness of WMD/terrorism events and encourage school districts to hold independent training for their staff. (Target Date: July 2004)  
MEMA planners are currently offering a table top exercise program to schools to assist them in evaluating their emergency plans.
- Objective:** National Priority: Implement the National Incident Management System and National Response Plan  
HazMat teams: engage State-recognized Regional Response and Decontamination Strike Teams in exercises to test and keep current their skills necessary to respond to WMD/terrorism events.
- Steps:**
- MEMA will cooperate with Team Chiefs and County and Local agencies to incorporate appropriate HazMat team participation in planned exercises (Target Date: ongoing)
- Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
HazMat teams: continue to build upon existing HazMat and Decontamination capabilities and establish new capabilities in vulnerable regions
- Steps:**
- Continued cooperation between MEMA and network of regional HazMat Team Chiefs to establish Memorandums of Agreement for response and recovery operations, development of standardized equipment and training for team members, and multi-jurisdictional operational exercises. (Target Date: ongoing)
- Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
HazMat teams: identify and purchase additional preparedness, response, and recovery equipment to improve capabilities of State-recognized Regional Response and Decontamination Strike Teams
- Steps:**
- MEMA will solicit Team Chiefs to provide budget requests for additional equipment needs for their respective Team.
- MEMA will work with Team Chiefs to provide appropriate levels of funding to address the Teams' equipment needs. (Target Date: March 2006)
- Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
HazMat teams: continue to build capability within existing Regional Response and Decontamination Strike Teams
- Steps:**
- MEMA will work with existing teams to improve organizational structures.

Maine (2003): State of Maine 2003

---

## Strengthen CBRNE Detection, Response and Decontamination Capabilities

### Steps:

MEMA will also reach out to other State, Local, or private entities interested in becoming State-recognized HazMat or Decontamination resources (Target Date: ongoing)

### Objective:

National Priority: Implement the National Incident Management System and National Response Plan  
HazMat teams: continue to improve training and response levels for all members of State-recognized Regional Response and Decontamination Strike Teams.

### Steps:

MEMA will utilize its own core group of instructors as well as partner with Maine Fire Training and Education and private training providers to educate team personnel as necessary. (Target Date: March 2006)

### Objective:

National Priority: Expanded Regional Collaboration  
Economy: establish additional local response and control capabilities.

### Steps:

MEMA will utilize its own training staff and working cooperatively with the Maine Citizen Corps Council to train and certify new Community Emergency Response Team and Citizen Corps assets in the state (Target Date: March 2006)

### Objective:

National Priority: Expanded Regional Collaboration  
Economy: strategize best practices to safeguard the Maine economy from potential impacts of terrorist- related events

### Steps:

Maintain and update existing Emergency Operations Plans with respect to impacts of terrorist events and related factors that may affect the Statewide economy (Target Date: ongoing)

### Objective:

National Priority: Expanded Regional Collaboration  
Economy-Tourism/mass gatherings: incorporate planning for terrorism issues in the permitting process for cruise ship arrivals, outdoor recreational activities, State and local fairs and events

### Steps:

Cooperation between MEMA, State and Local public safety and regulatory agencies and Federal partners to ensure that proper precautions for terrorism and response plans are in place for seasons of high tourist influx into the State and other mass gathering events. (Target Date: December 2004)

### Objective:

National Priority: Expanded Regional Collaboration  
Economy: improve public education and awareness of WMD/terrorism related events and how communities can safeguard themselves and respond to incidents efficiently and effectively

### Steps:

MEMA will work with the Maine Citizen Corps Council and its own training staff to provide improved public awareness and readiness. (Target Date: March 2006)

### Objective:

National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities  
Economy-Tourism/mass gatherings: identify and purchase scanning and detection equipment as well as crowd control and public address equipment necessary to enhance security at mass gatherings and maintain orderly conduct during emergency events.

### Steps:

MEMA will work with organizers of mass gathering events and the tourism industry to purchase and install equipment designed to improve detection and prevention of terrorism plots (Target Date: March 2006)

### Objective:

National Priority: Implement the National Incident Management System and National Response Plan  
Economy-Tourism/mass gatherings: conduct periodic exercises with scenarios designed to test skills related to crown control, public information dissemination, response and recovery activities

Maine (2003): State of Maine 2003

---

Implement the National Incident Management System and National Response Plan

Steps:

MEMA will work to include CERT and Citizen Corps teams in planned exercises in order to keep fresh and relevant their skills with regard to controlling the scene of mass gathering sites in the event of emergencies and to provide appropriate recovery assistance as needed. (Target Date: ongoing)

Objective:

National Priority: Expanded Regional Collaboration

Continuity/integration of government: identify core group of decision-makers that would be capable of executing government functions in the wake of a disaster where a large number of State, County, or Local government officials were injured or killed.

Steps:

MEMA will work with the Governor's office and other relevant administrative officials to identify the proper persons that are legally and operationally able to preserve and maintain government functions in the wake of a disaster. (Target Date: December 2004)

Objective:

National Priority: Expanded Regional Collaboration

Continuity/integration of government: develop comprehensive plans for continuity of government in the wake of terrorist events at the State, County, and Local levels.

Steps:

Facilitate working groups and solicit input from stakeholders from all levels of government as well as Non-profit and Non-governmental Organizations to establish plans for respective agencies and branches of government. (Target Date: December 2004)

---

Goal:

GOAL 2: (Response)

Ensure that the state of Maine is fully prepared to respond to any emergency or disaster, including the direct or indirect results of a terrorist event.

Objective:

National Priority: Strengthen Interoperable Communications Capabilities

Interoperable Communications: continue to build on recent progress in upgrading and integrating Maine's first responder communications networks.

Steps:

MEMA will work with first responders at all levels to identify and purchase communications equipment according to plans developed under Response-Planning Objective 2.1 (Target Date: ongoing)

Objective:

National Priority: Strengthen Interoperable Communications Capabilities

Interoperable Communications: continue to build upon the recent improvements to Maine's interoperable communications network to develop greater integration of response services in a more efficient and effective manner.

Steps:

Engage all relevant responder partners (LE, FS, EMS, EMA, HZ, Health, Public Health, Ag, Volunteer) to address interoperability needs and establish communications protocols (Target Date: ongoing)

Objective:

National Priority: Expanded Regional Collaboration

HazMat Teams: identify additional HazMat and Decon team members and teams continuing the regional response approach

Steps:

MEMA will work with local first responders as they come forward requesting to sign mutual aid agreements and be designated a State-recognized Regional Response Team or Decontamination Strike Team. (Target Date: ongoing)

Objective:

National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

HazMat Teams: continue to equip existing and provide equipment to new Regional Response Teams and Decontamination Strike Teams.



Maine (2003): State of Maine 2003

---

## Strengthen CBRNE Detection, Response and Decontamination Capabilities

- Steps:**
- MEMA will work with its network of County Directors and HazMat Team Chiefs to identify and purchase remaining equipment necessary to make each team fully functional and able to perform its assigned duties. (Target Date: March 2006)
- Objective:** National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities
- Medical Surge: to enhance the State of Maine's capacity to respond effectively to a medical surge issue.
- Steps:**
- MEMA will work with the Maine Bureau of Health to identify and develop human resources capable of responding to such an event
- MEMA will continue to build up the Maine Strike Team of the Northern New England Metropolitan Medical Response System
- Maine will continue to leverage multiple funding sources (Citizen Corps/CERT, MMRS, HSGP) to develop these capabilities.
- Objective:** National Priority: Strengthen Medical Surge and Mass Prophylaxis Capabilities
- Mass Prophylaxis: to enable Maine to respond efficiently and effectively to any situation which requires mass prophylaxis to be delivered in a coordinated manner to the citizens of Maine.
- Steps:**
- MEMA will work in conjunction with the Maine Bureau of Health and Department of Public Safety to identify and coordinate resources to provide mass prophylaxis.
- Maine has utilized multiple agencies (MEMA, Bureau of Health, Maine National Guard, Department of Public Safety, US Marshals, Centers for Disease Control) in order to ensure that the Strategic National Stockpile Program could be quickly and effectively implemented in the State of Maine.
- MEMA will continue to work regionally with the States of New Hampshire and Vermont to strengthen a mutual aid network for public health response across the New England states.
- Objective:** National Priority: Expanded Regional Collaboration
- Mutual Aid: Develop a Statewide mutual aid network/system modeled on existing mutual aid agreements to reduce duplication and redundancy between communities.
- Steps:**
- MEMA will build upon existing Regional Response Team and Decontamination Strike Team mutual aid agreements to coordinate and facilitate more widespread use of mutual aid in more functional areas. (Target Date: March 2006)
- Objective:** National Priority: Implement the National Incident Management System and National Response Plan
- Continuation of training: provide additional WMD/ Terrorism response training to current members of the following disciplines and make training available to new members: Law Enforcement, Fire Service, EMS, EMA, HazMat and Decontamination Strike Teams, Public Safety Communications, Health Care, Public Health, CERT and Citizen Corps Teams
- Steps:**
- MEMA will utilize its on-staff training resources as well as strengthen partnerships with the Maine Criminal Justice Academy, Maine Fire Training and Education, and other stakeholders to continue to provide appropriate levels of training to first responders (Target Date: ongoing)
- Objective:** National Priority: Implement the National Incident Management System and National Response Plan
- Continuation of exercise schedules: execute additional WMD/ Terrorism exercises involving current members of the following disciplines: Law Enforcement, Fire Service, EMS, EMA, HazMat and Decontamination Strike Teams, Public Safety Communications, Health Care, Public Health, CERT and Citizen Corps Teams
- Steps:**
- MEMA will utilize its on-staff exercise resources as well as outside contractors as necessary to exercise the WMD/Terrorism response capabilities of first responders statewide. (Target Date: ongoing)
- Objective:** National Priority: Expanded Regional Collaboration

Maine (2003): State of Maine 2003

---

## Expanded Regional Collaboration

**Agriculture:** identify potential agriculture response team members

**Steps:**

MEMA will work in conjunction with the Maine Department of Agriculture to assemble a team of veterinarians, plant specialists, and University researchers to train and respond to agricultural bioterrorism events. (Target Date: August 2004)

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**Agriculture:** provide proper equipment to newly established Agriculture Response Team for detection, response, decontamination and quarantine, and recovery efforts with regard to crops and livestock

**Steps:**

MEMA will work with the Maine Department of Agriculture to develop a standard equipment list and provide appropriate equipment to Agriculture Response Team members for their rapid deployment (Target Date: December 2004)

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**Agriculture:** provide necessary training to members of newly-sanctioned Agricultural Bioterrorism Response Team to prepare them for response to potential WMD/Terrorism related incidents.

**Steps:**

MEMA will work with the Maine Department of Agriculture to incorporate Agriculture Response Team Members into current training programs and provide additional agriculture-specific training modules as necessary. (Target Date: December 2004)

**Objective:** National Priority: Strengthen CBRNE Detection, Response and Decontamination Capabilities

**Agriculture:** develop exercises designed to test members of newly-sanctioned Agricultural Bioterrorism Response Team to prepare them for response to potential WMD/Terrorism related incidents.

**Steps:**

MEMA will work with the Maine Department of Agriculture to design scenarios to be incorporated into future exercises which will provide additional agriculture-specific situations in order to test Agriculture Response Team capabilities. (Target Date: December 2004)

**Objective:** National Priority: Implement the Interim National Infrastructure Protection Plan

**Ports and Critical Infrastructure:** provide additional equipment to marine patrol and harbor personnel such as interdiction craft

**Steps:**

MEMA will work with State Law Enforcement agencies responsible for patrolling ports and waterways to purchase and equip watercraft suitable for response to potential boarding and interdiction of suspicious vessels (Target Date: September 2004)

**Objective:** National Priority: Expanded Regional Collaboration

**Economy:** identify additional CERT and Citizen Corps members/teams to provide local community assistance during emergencies.

**Steps:**

MEMA will work with the Maine Citizen Corps Council, American Red Cross Chapters, and other appropriate groups to identify community members that are interested in providing volunteer service when called upon during a disaster event (Target Date: March 2006)

**Objective:** National Priority: Expanded Regional Collaboration

**Economy:** provide proper equipment for existing and new CERT and Citizen Corp teams.

**Steps:**

MEMA will work with the Maine Citizen Corps Council, American Red Cross Chapters, and CERT and Citizen Corps Team leaders to identify and purchase such equipment as necessary to allow these teams to carry out their primary functions. (Target Date: March 2006)

---

**Goal:**

GOAL 3: (Recovery)

Ensure that the state of Maine has the capability to recover quickly from any emergency or disaster including direct or indirect results of a terrorist event.

Maine (2003): State of Maine 2003

- 
- Objective:**      **National Priority:**   Expanded Regional Collaboration  
**Mutual Aid:** the Statewide WMD/All Hazards Recovery Plan should utilize existing mutual aid partnerships as well as identify new partnerships that can be made with New England States and Canadian Provinces to strengthen Maine's ability to recover from a disaster event.
- Steps:**  
 MEMA will utilize its existing planning staff and work cooperatively with appropriate stakeholders (State, County, and Local governments, as well as Non-profit and Non-governmental Organizations) to solicit input and draft Statewide WMD/All Hazards Recovery Plan (Target Date: December 2005)
- Objective:**      **National Priority:**   Expanded Regional Collaboration  
**Write/create a WMD/all hazards Recovery Plan:** plan will include actions necessary for Maine to effectively and efficiently recover from emergencies utilizing the capabilities of the following disciplines: Law Enforcement, Fire Service, EMS, EMA, HazMat and Decontamination Strike Teams, Public Safety Communications, Health Care, Public Health, CERT and Citizen Corps Teams.
- Steps:**  
 MEMA will utilize its existing planning staff and work cooperatively with appropriate stakeholders to solicit input and draft Statewide WMD/All Hazards Recovery Plan (Target Date: December 2005)
- Objective:**      **National Priority:**   Strengthen CBRNE Detection, Response and Decontamination Capabilities  
 Recovery Plan will determine the additional equipment (if any) necessary to achieve goals of the Plan.
- Steps:**  
 Make purchases as determined by Recovery Plan
- Objective:**      **National Priority:**   Implement the National Incident Management System and National Response Plan  
 Recovery Plan will determine the exercises to be conducted.
- Steps:**  
 Plan and execute exercises as determined to be necessary to test training and equipment familiarity as directed by Recovery Plan.
- Objective:**      **National Priority:**   Implement the National Incident Management System and National Response Plan  
 Recovery Plan will determine the training needed to educate first responders in order to carry out the objectives of the Plan.
- Steps:**  
 Conduct training of appropriate partners as directed by Recovery Plan.

Section 3 > Evaluation Plan for the SHSS

Evaluation Plan

The Maine 2003 Homeland Security Strategy and Assessment Working Group will conduct bi-monthly meetings in order to review the strategic goals, objectives, and implementation steps of the Maine State Strategy. This committee will evaluate achievements and identify pending objectives that remain incomplete. Additionally they will have the responsibility of revisions as needed for these objectives in order to meet those designated goals supported by the Maine 2003 Homeland Security Strategy and Assessment Working Group.

Maine (2003): State of Maine 2003

## Evaluation Plan

This workgroup will identify those revised goals and objectives through the standardized reporting format designated by the Office for Domestic Preparedness. This report will ear mark those goals and objectives which have been revised and provide new supporting information regarding their measurements and assigned deadlines for completion.